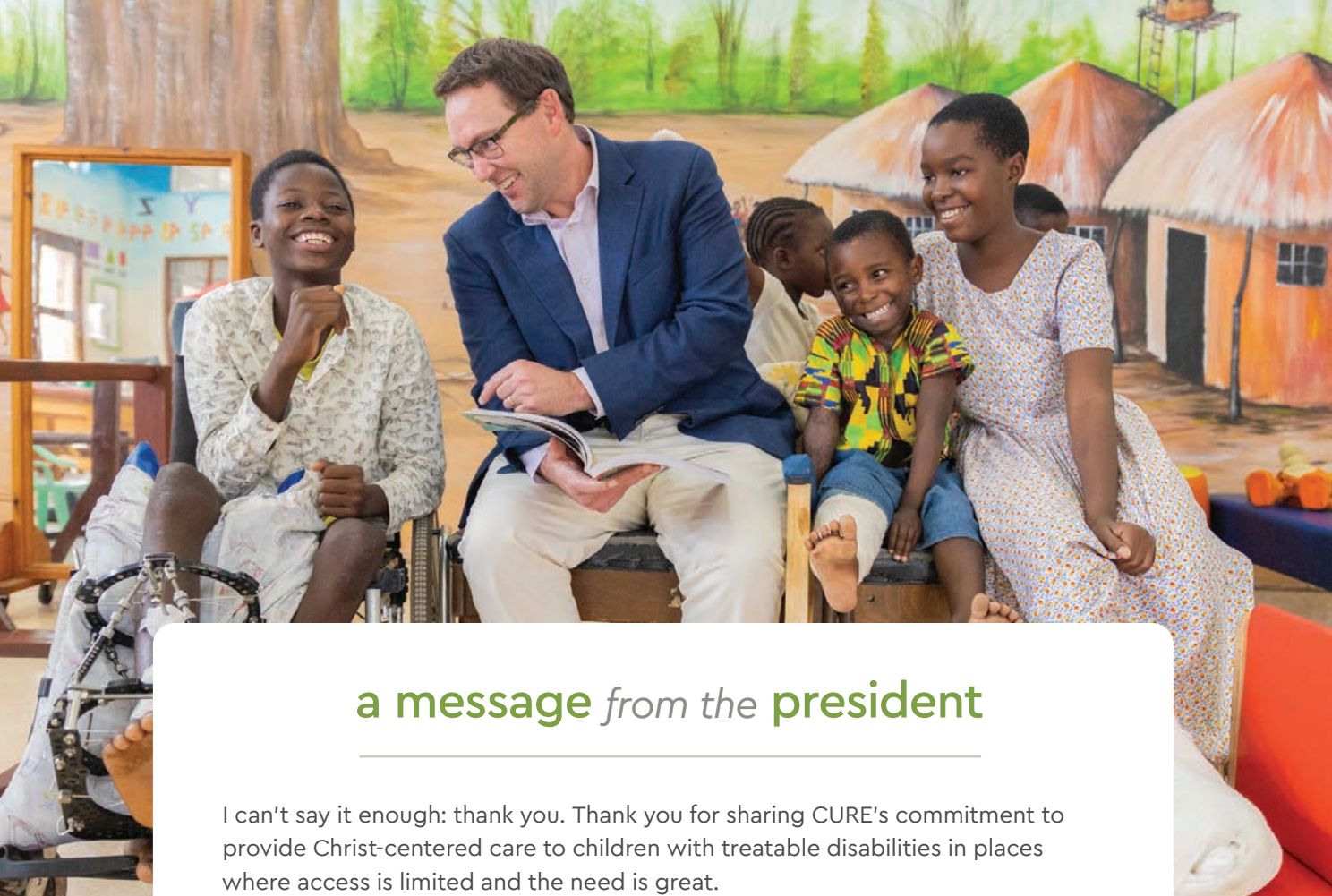


2025

annual report





a message from the president

I can't say it enough: thank you. Thank you for sharing CURE's commitment to provide Christ-centered care to children with treatable disabilities in places where access is limited and the need is great.

Together, over this past year, we helped more children than ever before walk, run, and play free from life-limiting disabilities. We also journeyed with a record number of patients and families as they discovered God's unfailing love for the first time.

We remained committed to the underserved by sending medical and ministry teams to care for people in the hardest-to-reach places. At our hospitals, we provided the highest-quality care possible, investing in partnerships and expanding programs, while always managing costs and maximizing stewardship.

And because our hospitals are teaching hospitals, we train the next generation of Christian specialty physicians. They go on to train others and provide complex surgical care where it's needed most.

Thank you for being a vital part of our mission. I look forward to continuing to serve with you as the hands and feet of Christ, bringing life-changing surgeries and the everlasting hope of Jesus to His children.

Sincerely,

JUSTIN NARDUCCI
President/CEO

◀ ABOUT THE COVER: CURE Zambia Nurses Jane and Mukisha (back row) celebrate helping kids walk, run, and play.

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our mission

to heal the sick and proclaim the kingdom of God (Luke 9:2)

All numbers included in this report reflect the fiscal year from 1 July 2024 through 30 June 2025.



God operates here

Every surgery is an act of Christ-like compassion



We only treat children

Specialized pediatric care that transforms children's lives



We share Jesus

Christ-centered care for every child and family



We are trusted

A top-rated charity delivering excellence with integrity



Surgery at no cost

Ensuring all children receive the treatment they need

how CURE hospitals work

World-Class Surgery

In state-of-the-art operating rooms, clinical teams provide specialized surgery to correct disabilities at no cost to families in need.



Hope House

A home away from home where families staying longer-term receive rehabilitation services, biblical counseling, vocational training, and Christ-centered care.

Mobility Center

Children with limb loss or special orthopedic needs receive the physical therapy, prosthetic limbs, and assistive devices they need to walk, run, and play again.



Pastor Training

Spiritual ministry teams train local pastors and leaders to serve people with disabilities, challenge harmful beliefs, and connect families to CURE.

Mobile Clinic

Clinical and ministry teams bring the gospel and medical care to remote regions, going where the need is greatest and referring children for surgical care.

Chapel

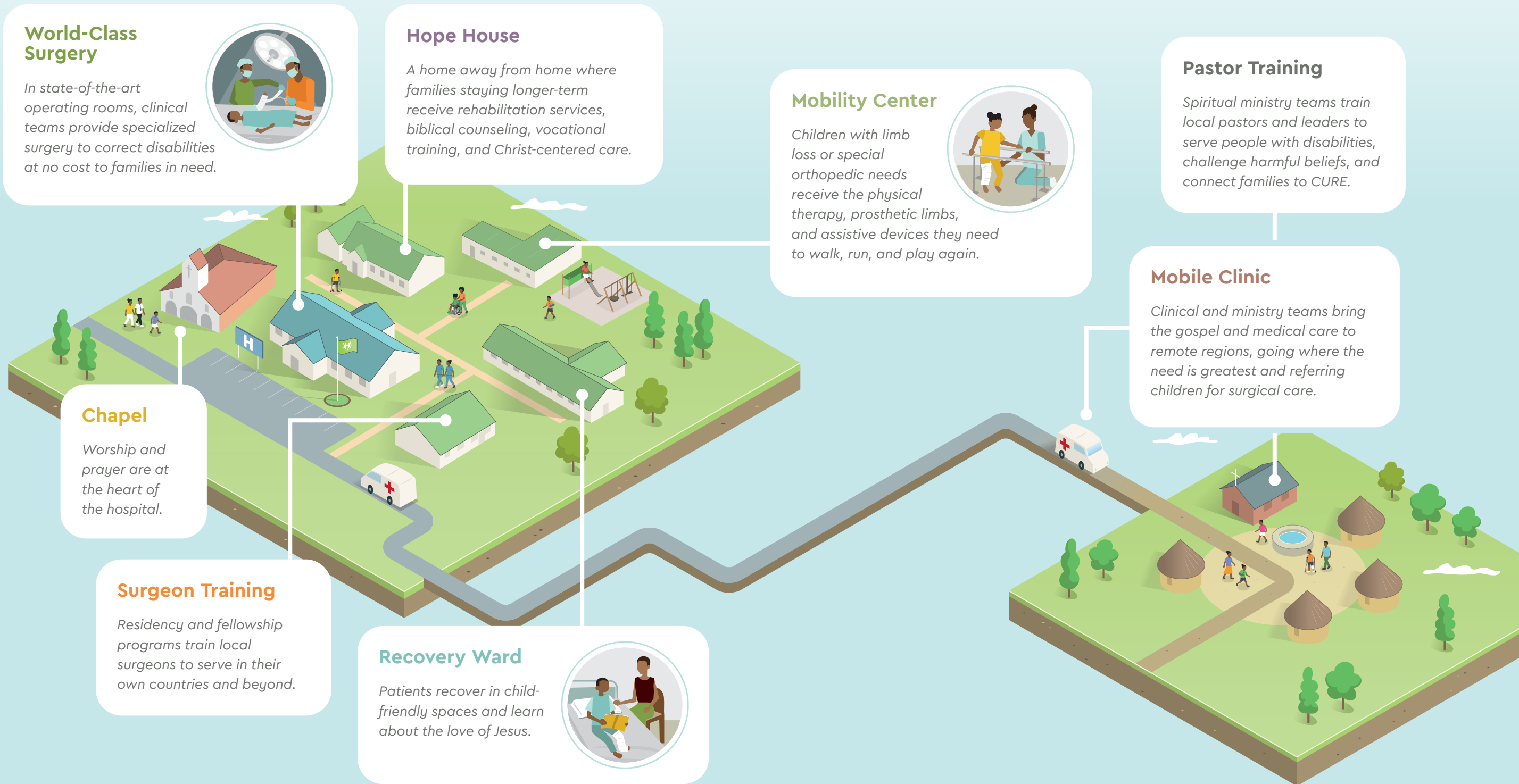
Worship and prayer are at the heart of the hospital.

Surgeon Training

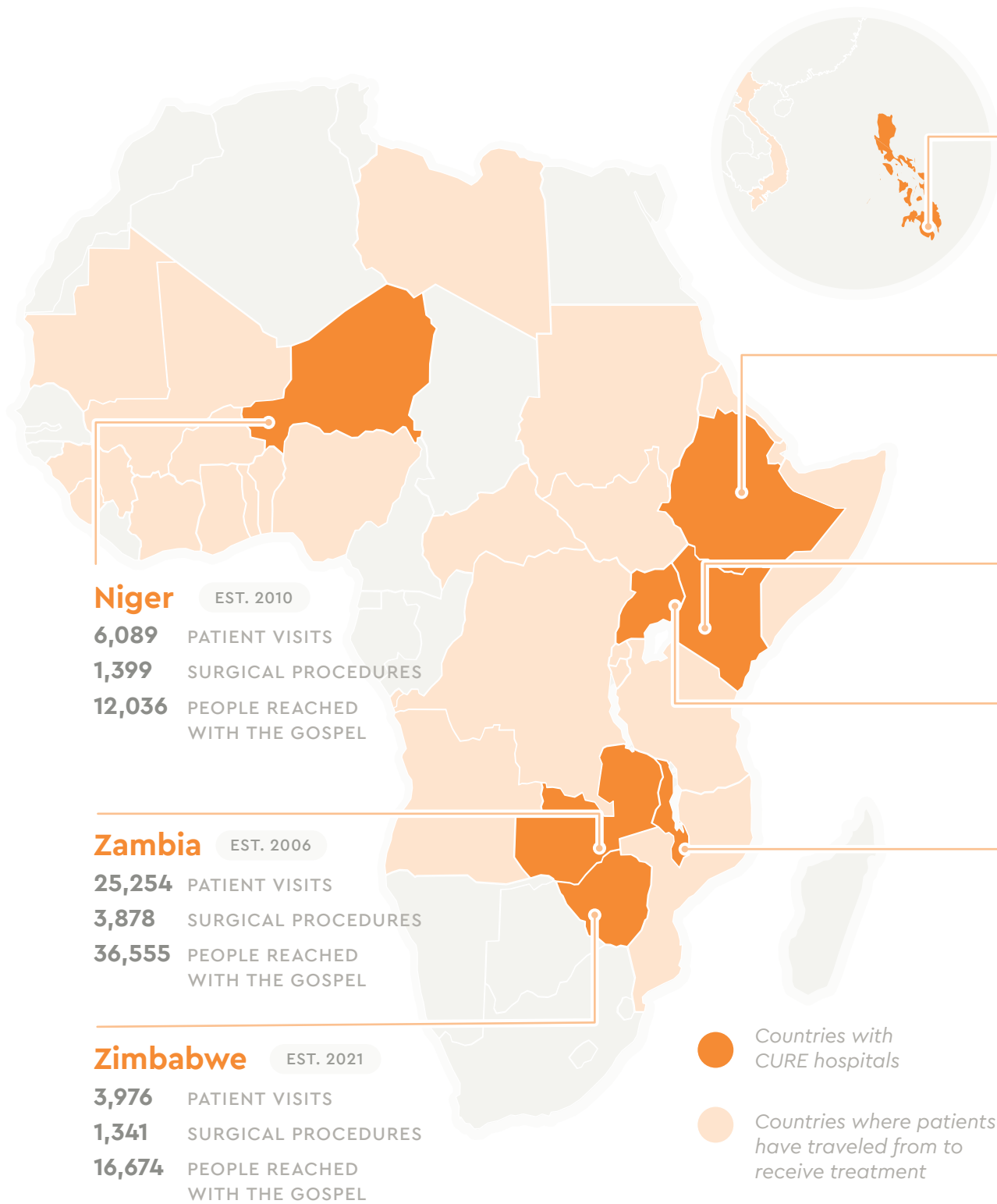
Residency and fellowship programs train local surgeons to serve in their own countries and beyond.

Recovery Ward

Patients recover in child-friendly spaces and learn about the love of Jesus.



the CURE children's hospital network



Our Network at a Glance

CURE serves children from **32 countries** from our **eight hospitals** throughout Africa and the Philippines.



8
children's hospitals



25
operating rooms



379
recovery beds



1,284
staff members



380
doctors & nurses





highlights

you made possible in 2025

Served More Kids than Ever!

Medical and ministry teams performed **21,019 surgeries** and shared the good news of Jesus with **275,288 people**—the most in CURE history.

Performed More Complex Procedures

Surgeons completed almost **200 spine surgeries** in Ethiopia and Kenya, delicate microsurgeries in Zimbabwe, and **2,166 neurosurgeries** in Uganda.



Restored Limbs

Through on-site workshops and partner providers, CURE supported **10,042 prosthetics and orthotics visits** for children with limb differences, including device measurement, fitting, and follow-up care.

Reached Remote Communities

Through **297 mobile clinics**, including in refugee camps and conflict zones, **11,608 children** received compassionate medical care and the love of Christ.



Partnered with Joni and Friends

220 Ugandan children received rugged Cub wheelchairs through our partnership with Joni and Friends.

Launched Cleft Care in Malawi

Comprehensive cleft care launched at CURE Malawi, and surgeons performed **2,129 cleft surgeries** across the hospital network.



Expanded Surgical Centers

Construction continued on larger surgical centers in Kenya, Ethiopia, Malawi, Niger, and Uganda to serve thousands more children each year.

Put Bibles Into the Hands of Children & Families

We distributed **14,214 Bibles** in local languages to children and families at CURE.



world-class surgery for children



◀ Dr. Tesfaye Mulat operates on a cleft patient in partnership with Smile Train.

2025 Medical Impact

21,019 ↑ 11% FROM 2024

surgical procedures performed by skilled pediatric specialists

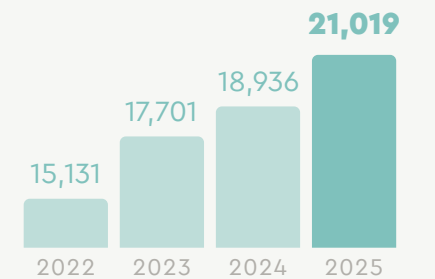
116,180 ↑ 19% FROM 2024

patient visits, each representing a child seen and cared for by a medical professional

67 ↑ 3% FROM 2024

total doctors across the network

Number of Surgical Procedures



“We are helping the most vulnerable, the most ignored, to experience God’s love and healing.”



—Dr. Emma Wegoye
Medical Director at
CURE Uganda

Margie's Story

restoring more than a smile



Comprehensive cleft care brings together surgery, speech therapies, nutrition, dental, and spiritual support to help children like Margie find healing beyond a smile.



"Comprehensive cleft care is not about an after picture. It's about restoring wholeness to a life."

—Dr. Meredith Workman
Lead Plastic & Reconstructive Surgeon

When Margie was born, her parents were shocked. They had delivered four other children at home without any complications, but Margie came into the world with a cleft lip and palate. In their remote farming community deep inside a pineapple grove in the Philippines, there was no hospital, no specialists, and no help.

Margie struggled to nurse properly and spent many years malnourished and underweight. Through it all, Margie's mother, Evelyn, held on to her faith: "People said bad things about my daughter when they saw her, but I never lost hope because I knew God would help me."

As Margie grew, her cleft condition delayed her speech and her start in school. Still, she loved to learn. Even though classmates bullied her, she walked an hour each way just to keep learning.

Then came the moment that changed everything.

A team from Tebow CURE Children's Hospital of the Philippines held a mobile clinic near Margie's home, and she was referred to our hospital for surgery.

At CURE, Margie's life began to change even before she entered the operating room. While waiting for her procedure, Margie read a book about Jesus with Child Mentor Lyra and learned for the first time how much God loves her. "Not only did Jesus die for us," Lyra told her, "He is also our healer." That day, Margie put her faith in Christ.

After life-changing surgery, children like Margie receive ongoing comprehensive care to address any nutrition, hearing, speech, and psychosocial issues that are common in cleft cases.

Today, Margie is back in school with a beautiful new smile. Evelyn is deeply thankful: "Thank you, Tebow CURE. And thank you very much to the donors." 🙏



Margie, before treatment at CURE

"God saved Margie, and I am so grateful."

—Evelyn
Margie's mother

Reading *The Jesus Story* with Child Mentor Lyra changed Margie's life forever.



Scan here to watch Margie praying to receive Jesus in her local Cebuano language.

Comprehensive Cleft Care Includes:



Pediatric Assessment
Screens for health issues and syndromes linked to cleft conditions



Specialized Surgery
Restores function and appearance so children can eat, breathe, and smile confidently



Nutrition Support
Provides nourishment to help children grow strong and prepare for surgery



Speech Therapy
Improves speech clarity and communication after cleft palate repair



Dental Care
Delivers essential oral care to support healthy teeth and jaw development



Psychosocial Support
Supports children and families emotionally, building confidence and resilience



Orthodontia
Corrects misaligned teeth to improve function and appearance



Ear, Nose & Throat Care
Treats hearing problems related to cleft conditions that impact speech



Our generous partners at Smile Train fund a portion of every cleft surgery.

intentional ministry care

▼ Alexander loves the Bible that CURE gifted him during his recovery at the hospital in Kenya.

2025 Ministry Impact

275,288 ↑ 14% FROM 2024

people reached with the gospel message

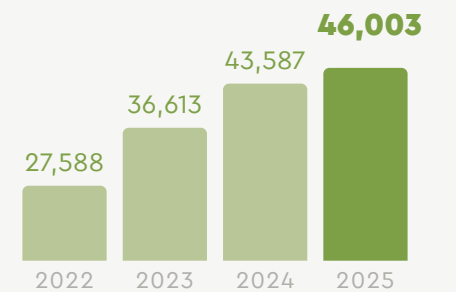
46,003 ↑ 6% FROM 2024

people who made decisions for Christ

29,663 ↑ 50% FROM 2024

believers disciplined

Decisions for Christ



“I received a message of hope about being saved.”



—Lungisani
treated for a crocodile bite at CURE Zimbabwe

Christ-Centered Healing

God's love in every room



Ministry teams share God's Word and demonstrate the love of Jesus, extending care and transformation beyond the operating room.

“

“When families come to CURE, they experience Christ in reality.”

—Grace Mangwende
Spiritual Director at CURE Zimbabwe

A comforting hug. A word of prayer. Hope. Because of your faithful partnership, CURE brings Christ-centered compassion to children and families living with life-limiting disabilities.

While we treat physical disabilities, our commitment to spiritual care is woven into daily life at every hospital. All coworkers, from medical teams to support staff, are trained to demonstrate the gospel in word and deed.

At the heart of this care is bedside ministry that provides one-on-one counseling and prayer for every child and caregiver.

“When children come here, they are really lost,” says Grace Mangwende, CURE Zimbabwe's Spiritual Director. “They can't imagine themselves growing or becoming anything more than what they are.”

That's why CURE's spiritual ministry team, trained in trauma and crisis care, builds trusting relationships at the bedside. They create space for patients and caregivers to share their fears, questions, and struggles.

Families are reminded of their value as dearly loved children of God. As physical healing takes place, the truth of Christ's love becomes real. “They see Scripture come alive,” Grace says, “because prayers they've carried for years are finally answered. At CURE, families experience Christ in reality.”

Just as Jesus restored dignity and belonging to those pushed to the margins, bedside ministry reflects His care today and offers real hope to children and families we serve. ✨



◀ Spiritual ministry team member Biba encourages CUREkid Kanoussa at her bedside at CURE Niger.

Surgery changes bodies. Christ changes hearts.

We celebrate the tens of thousands of kids who've found a new friend in Jesus and grown deeper in their faith at CURE. Meet a few!



Salamatou Experienced God's Love

Through treatment for brittle bone disease at CURE Niger, Salamatou's body is being restored—along with her heart: “I have come to know God exists and that He loves me!”



Marc Anthony Learned to Pray

The ministry team at Tebow CURE Philippines taught little Marc Anthony how to pray. Now, he loves to talk to Jesus!



Joseph Was Comforted by Scripture

At CURE Zimbabwe, Joseph's bowed legs were made straight, and he was comforted by God's Word: “What I gained goes beyond physical healing. This hospital brought me closer to God.”

training healthcare providers

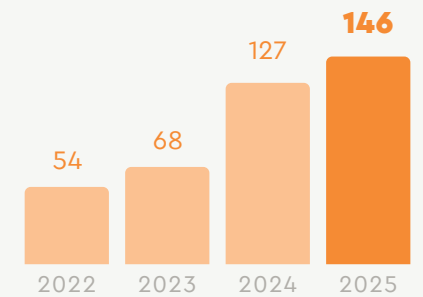
▲ CURE Niger Medical Director Dr. Fasto Ladu (left) trains intern Dr. Michel Ekouné.

2025 Training Impact

146 ↑ 14% FROM 2024
fellows and residents
trained at CURE hospitals

600 ↑ 87% FROM 2024
clinical training events
to equip and strengthen
local healthcare workers

Residents & Fellows Trained at CURE



“Children need to continue to receive care. And the only way to continue that care is to make disciples. In this case, that’s our surgeon training.”



—Dr. Fasto Ladu
Medical Director at
CURE Niger

Advancing Pediatric Spine Care

from calling to care

training Ethiopia's first pediatric spine surgeons



CURE is training surgeons like Dr. Yohannis to transform lives for thousands of children with severe scoliosis.

“The goal is not just to be a physician. It’s to be a Christ-like physician.”

—Dr. Yohannis Nigusu

When Dr. Yohannis Nigusu was a boy, he watched his mother grow seriously ill. In rural Ethiopia, there weren't many doctors to call on for help. Luckily, a neighbor who was a nurse stepped in and cared for his mom. “That,” Dr. Yohannis says, “is when I first thought about becoming a doctor.”

Years later, another hardship deepened that calling: His older brother developed a spine condition that affected his posture. Dr. Yohannis saw what a life-changing difference a pediatric orthopedic spine surgeon could make. He knew what he wanted to become, but Ethiopia, a nation of more than 120 million people, had no program for training spine surgeons.

After medical school, he did his residency with support from CURE International and the Pan-African Academy of Christian Surgeons (PAACS) at Sodo Christian Hospital in southern Ethiopia. “I did my pediatrics rotation at CURE Ethiopia, where I got experience in every phase of care, from planning and scheduling surgeries to performing procedures.”

Just as important was the ministry training he received. “The goal is not just to be a physician. It’s to be a Christ-like physician,” he shares. “We have the opportunity to pray with and for patients, to give them hope, and to boldly share that they are loved by God.”



Dr. Yohannis will change lives and straighten spines for patients like Yemariam.



Dr. Yohannis and Dr. Tim Nunn, CURE Ethiopia's Medical Director who leads the spine program, examine a patient.

By the time Dr. Yohannis was ready for fellowship training, CURE Ethiopia had launched the country's first pediatric spine surgery program as part of a long-term strategy to develop national specialists who can lead this work into the future. In January 2025, he began his fellowship there.

The need is immense. For the estimated 50,000 Ethiopian children with severe scoliosis, surgery is the only path to a safer, healthier future. With support from partners like African Mission Healthcare and the Tim Tebow Foundation, CURE Ethiopia is building long-term capacity—from

surgical equipment to training to infrastructure—to one day complete more than 250 spine surgeries every year.

In FY25, Dr. Yohannis and the team at CURE Ethiopia performed 138 complex spine surgeries, changing lives of children in need and giving them a chance to live free from life-limiting scoliosis. Generous donors like you made it possible. 🌱



During his residency, Dr. Yohannis (center) spent two months training at CURE Kenya.

investing for tomorrow

► CURE Malawi Medical Director Dr. Samuel Maina, assisted by Dr. Gloria Sefu, performs the first surgery in one of the four state-of-the-art operating rooms in the new surgical center.

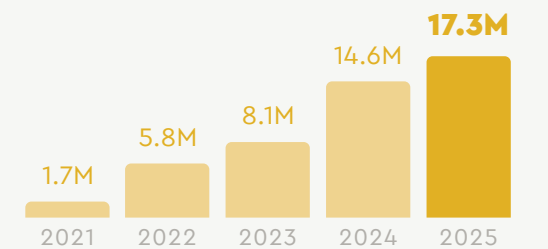
Key 2025 Expansion Stats

\$50M

capital campaign investments underway to upgrade, expand, and equip CURE hospitals for decades to come

22 brand-new operating rooms will be deployed across the network

Capital Investments



“We are committed to ensuring the highest standard of care for every child. As the need grows, we are expanding and upgrading our hospitals to serve more children than ever before, because behind every new surgical center or equipment upgrade is a child and family transformed.”

—Corné Blom
Chief Program Officer

Investing in Facilities to Heal More Children

expanding hospitals to serve more kids

In FY25, CURE completed a three-year strategic plan to serve twice as many children through our existing hospitals. These investments are expanding capacity now and for decades to come.



◀ CURE Niger's staff cheer on CUREkid Ahamed, the first patient to receive life-changing surgery in the hospital's new surgical center.

Building New Surgical Centers



Building state-of-the-art surgical centers to reach more kids with the highest quality of care

5 new surgical centers with 22 operating rooms in Malawi, Niger, Uganda, Kenya, and Ethiopia

A combined 70,000+ square feet of space to serve more kids and train more surgeons

New and upgraded biomedical equipment to support world-class care

Adding Solar Power Systems



Providing cost-effective and uninterrupted power to our hospitals

Solar power grids installed at three hospitals to power safe surgeries

A combined 620 kW of power provided, stabilizing the electrical supply for the hospital

Battery backups automatically generate and store electricity for free

Expanding Children's Wards




Adding capacity to our child-friendly spaces so more children can receive recovery and ministry care


Expanded children's wards in Ethiopia, Kenya, Zambia, and Zimbabwe


83 additional beds added for more healing space


Patient wards are thoughtfully designed to support efficient clinical workflows while enhancing patient privacy and comfort

Upcoming Projects

 Add permanent chapels at all CURE hospitals

 Open seven Hope Houses (long-stay wards) across the network

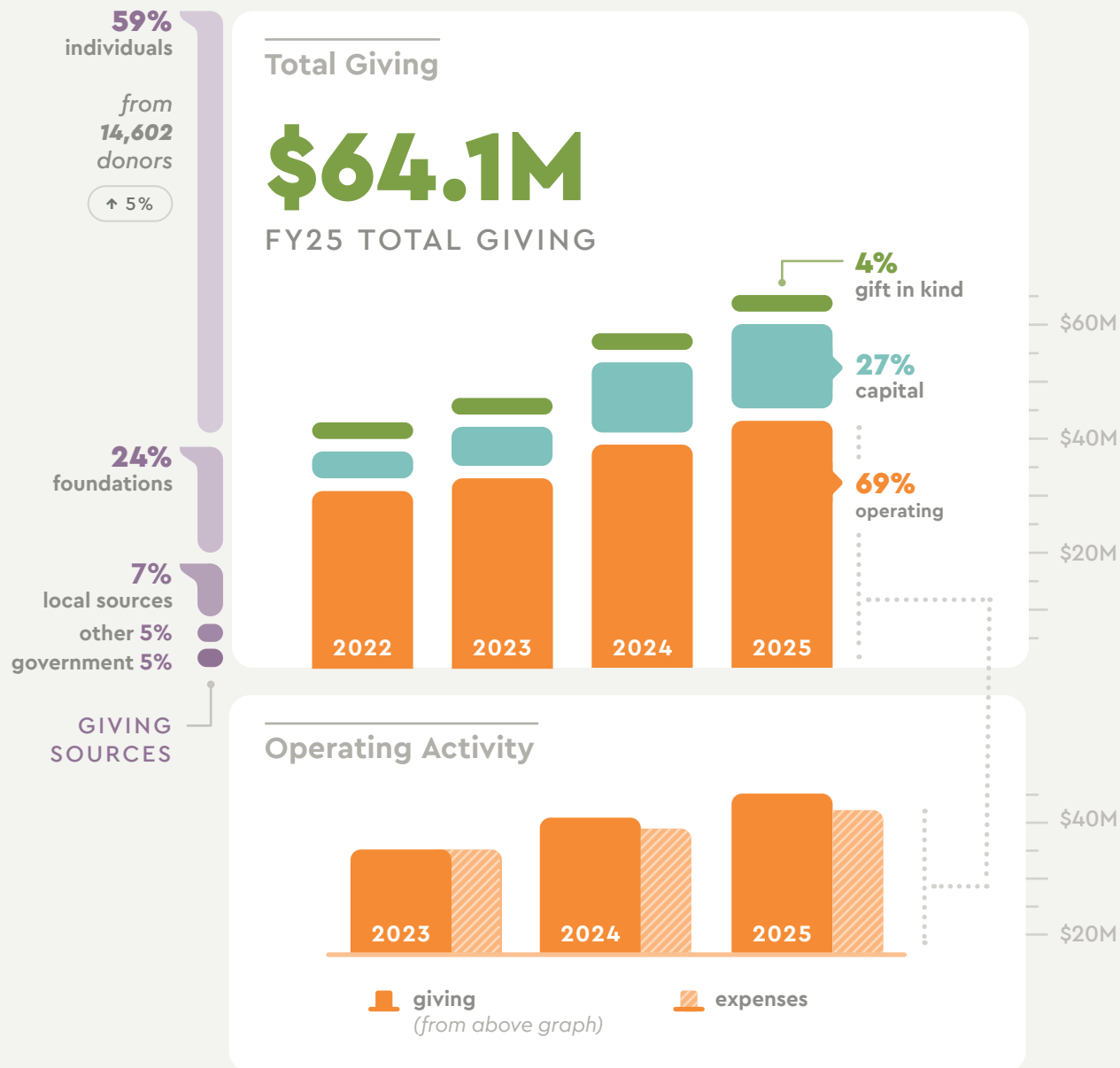
 Expand solar power to three more hospitals

 Launch prosthetics and orthotics services at three hospitals

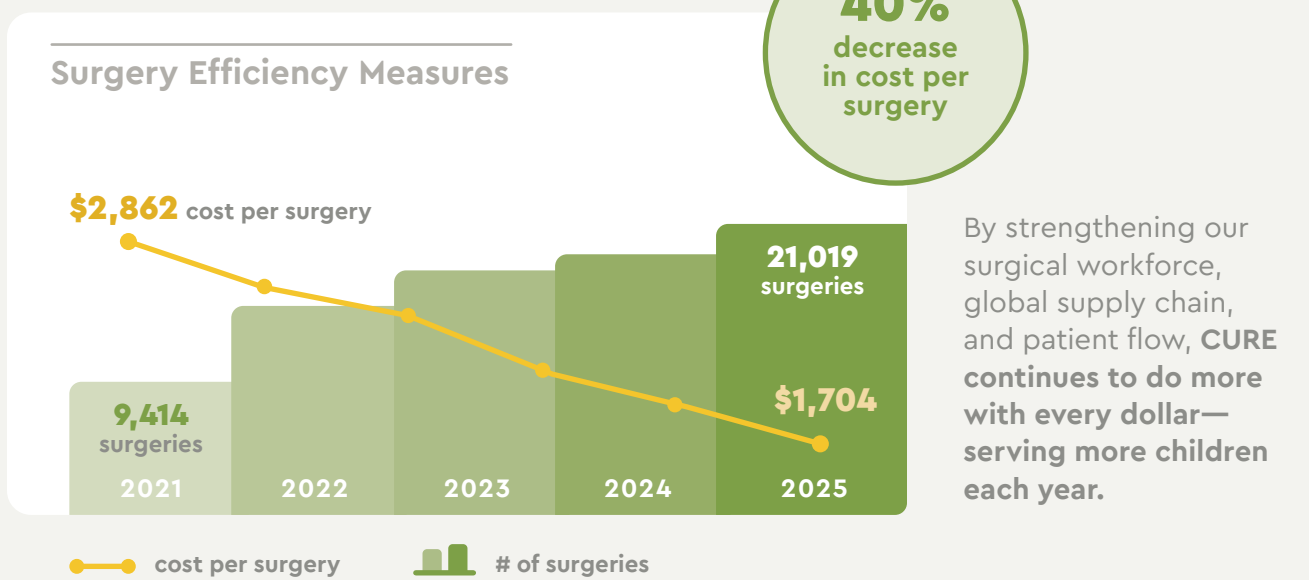
financial. metrics

By God's grace, and through faithful partners like you, CURE ended FY25 financially healthy, operationally stable, and well positioned to reach more children in need.

Donor support fuels our mission.



Efficiency is increasing.



Give with confidence.

CURE is known for excellence, integrity, and impact. We are transparent and accountable so you can give with confidence and see your generosity changing children's lives.

Expenses Breakdown

- 84% hospital services
- 10% marketing & fundraising
- 6% management & administration



All numbers included in this report reflect the fiscal year from 1 July 2024 through 30 June 2025.

financials

Statement of Financial Position

ASSETS	2023	2024	2025
Operating Cash & Investments	\$6,333,352	\$7,691,807	\$11,581,642
Capital/Project Restricted Cash	4,828,528	5,798,895	11,391,803
Receivables & Other Assets	7,262,216	9,520,880	8,726,166
Inventory	4,795,817	5,567,112	7,260,493
Fixed Assets (Net)	20,705,934	26,020,724	32,496,591
Land Leases Receivable	25,292,093	24,950,004	24,601,907
TOTAL ASSETS	\$69,217,940	\$79,549,422	\$96,058,602

LIABILITIES	2023	2024	2025
Accounts Payable & Other Liabilities	\$2,031,067	\$2,231,534	\$4,099,212
Liabilities	\$2,031,067	\$2,231,534	\$4,099,212

NET ASSETS	2023	2024	2025
w/o Donor Restrictions	\$28,901,700	\$31,083,188	\$40,868,982
w/ Donor Restrictions	38,285,173	46,234,700	51,090,408
Total Net Assets	67,186,873	77,317,888	91,959,390
TOTAL LIABILITIES & NET ASSETS	\$69,217,940	\$79,549,422	\$96,058,602

All numbers included in this report reflect the fiscal year from 1 July 2024 through 30 June 2025. To view our audited financial statements and IRS form 990, please visit cure.org/financials.

Statement of Financial Activities

REVENUE	2023	2024	2025
Contributions – Operations	\$31,691,574	\$37,051,286	\$40,293,980
Contributions – Capital/Project	8,170,053	11,752,616	10,880,273
Government Grants	624,082	3,039,518	6,771,510
Insurance & Other Income	2,699,606	3,067,995	3,598,538
Gift in Kind	2,342,615	2,329,405	2,527,331
Total Revenue	\$45,527,930	\$57,240,820	\$64,071,632

EXPENSES (Functional)	2023	2024	2025
Program	\$33,516,425	\$38,089,042	\$39,853,533
Management	2,259,137	2,721,350	2,953,726
Fundraising	4,828,305	4,573,245	4,973,221
Total Expenses	\$40,603,867	\$45,383,637	\$47,780,480
NET INCOME	\$4,924,063	\$11,857,183	\$16,291,152

Notes

- CURE does not carry any long-term debt; all liabilities are limited to normal recurring accounts payable, accrued expenses, and other small operational obligations.
- Contributions have grown by 28% over the past three years, driven by increases in both operational giving and support for the capital campaign.
- CURE received USAID funding for medical equipment purchases in fiscal year 2024, with additional funds received in early fiscal year 2025, before the grants were formally terminated. Since USAID did not fund operating expenses, the termination of these grants did not disrupt CURE's ongoing activities.
- CURE has invested net income in capital projects and the development of an Electronic Medical Record system, both of which have substantially increased our fixed assets balance and will be depreciated over time.

looking ahead

Guided by our Strategic Plan, *CURE Max: A Vision for 2030*, we're expanding CURE's reach, capacity, and care so more children can receive life-changing surgery, comprehensive healing, and the love of Christ in the years ahead.

Open a New CURE Hospital

We're expanding access to Christ-centered surgical care by building our ninth hospital in Africa.

- Planned to open in 2030, the new hospital will provide up to 2,500 surgeries annually, serving as a regional hub for children who currently have little or no access to care.
- When fully open, the hospital will employ 200 staff, train local healthcare professionals, and share the gospel with every family served.



Expand Clinical Teams & Surgeon Training

Add healthcare workers and train the next generation of national surgeons to provide 5,000 more surgical procedures each year.

- Adding 50 nurses and 15 specialist physicians will ensure full clinical coverage and safe, high-quality care for every patient.
- Residency and fellowship programs will expand across CURE hospitals in Africa, growing access to care through well-trained, Christ-centered physicians.

Establish Hope Houses for Recovery

Families facing long treatment journeys need a place to rest, heal, and experience Christ-like care.

- We're opening and expanding Hope Houses at our hospitals to support children who require weeks or months of recovery.
- Patients and families receive biblical counseling, prayer, and life-skills training in a joy-filled environment.

Bring Complete CURE Care to Every Patient

Healing continues long after surgery, so we're expanding postsurgical rehabilitation and mobility services across the network.

- Recruit 20+ pediatric physical and occupational therapists and create child-friendly therapy spaces at every hospital.
- Add and expand prosthetics and orthotics services that help children walk, play, and regain independence.

the gospel in action



*a message from
the Chairman
of the Board*

Every day at CURE hospitals across the world, lives are being transformed, families are finding hope, and communities are seeing the gospel in action.

Because of your support, children living with disabilities are receiving life-changing surgical care—and through that care, they are encountering the hope and love of God in deeply personal ways. My wife and I have been visiting CURE hospitals for nearly 30 years, and we can attest that their restored bodies and renewed spirits are powerful reminders of His compassion and grace at work.

But the need before us is great. More children than ever are waiting for the specialized treatment we provide, and by God's grace, we are preparing to meet that need. In the years ahead, we plan to expand our hospital footprint, equip and train more medical professionals, and build strong partnerships so that even more children can experience healing and hear the good news of Jesus.

You stand steadily beside us in this sacred work, and we are deeply thankful. It is an honor to serve these precious children with you.

Gratefully,

Jerry Tubergen
CURE International Board Chairman

board of directors

Jerry Tubergen ✠ CHAIRMAN
Chairman of Buttonwood Capital Management

Joe Stowell ✠ VICE CHAIRMAN
Former President of Moody Bible Institute & Cornerstone University

Peter Schulze ✠ TREASURER
Chairman of Global Opportunities Holdings

Mike Houskamp ✠ SECRETARY
Associate Broker for Coldwell Banker

Sharon Almeida
Chief Operating Officer at AdventHealth

Judy Bellig
Vice President of Diablo Investment Co.

Fred Bw'Ombongi
Vice President of Operations at Allina Health

Duane Cressman
President of Petra Holdings Ltd.

Dr. Rick Gardner
Pediatric Orthopedic Surgeon at The Hospital for Sick Children

Marcia McIntyre
Founder and President of MADALA

Luke Nieuwenhuis
Chief Sales Officer and Regional President at Amway

Dr. John O'Dowd
Medical Director of RealHealth

advisory board

Alistair Begg
Founder of Truth for Life

Steve Biondo
Chief Advancement Officer at LIFE International

Patrick Cameron
CEO of RPC Ventures

Joni Eareckson Tada
Founder of Joni and Friends

Peter Kyalo
Executive Director of Hope and Healing

Chris Tomlin
Christian Singer-Songwriter

"My friends at CURE are turning impossibilities into hope-filled possibilities with every surgery performed."

Joni Eareckson Tada
Founder, Joni and Friends

**to heal the sick & proclaim
the kingdom of God**

—LUKE 9:2