



EXECUTIVE SUMMARY

FISCAL YEAR 2016



HEALING THE SICK & PROCLAIMING THE KINGDOM OF GOD



Missional Overview

Responding to Jesus’ example of healing the sick and His call to spread the gospel, CURE champions the cause of children in underserved countries whose physical disabilities can be corrected or alleviated through medical and surgical intervention. Our teaching hospitals and pediatric specialty programs currently operate in 29 countries, providing our staff with unique windows of opportunity to lovingly minister to the patients, families, and communities we serve.

From the opening of its first hospital in 1998 through

June 30, 2016, CURE has conducted **more than 3.1 million outpatient visits**, performed **more than 226,000 surgeries**, witnessed **more than 160,000 expressions of faith**, and trained **more than 8,100 medical professionals**.

In an effort to bear more fruit for the kingdom of God, CURE continues to grow deeper in each country served – all while maintaining the organization’s core values and the commitment to provide charitable medical care to patients regardless of gender, ethnic background, and/or religious affiliation.

CURE FISCAL YEAR 2016 IMPACT

| Hospital-Based Care (FY16)* | Outpatient Visits | Surgeries |
|-----------------------------|-------------------|---------------|
| Afghanistan | 37,139 | 2,873 |
| Dominican Republic | 4,638 | 434 |
| Egypt | 812 | 129 |
| Ethiopia | 9,014 | 2,460 |
| Kenya | 13,111 | 1,857 |
| Malawi | 11,201 | 1,274 |
| Niger | 3,525 | 773 |
| Philippines | 2,519 | 621 |
| Uganda | 5,774 | 1,110 |
| United Arab Emirates | 63,828 | 3,481 |
| Zambia | 16,913 | 1,644 |
| Totals | 168,474 | 16,656 |

*Combined with the activities of the CURE Clubfoot Specialty Program, CURE’s network-wide efforts resulted in a total of 261,508 outpatient visits and 26,036 surgeries in fiscal year 2016.

- CURE Clubfoot (FY16)**
 - 18 Networked countries
 - 374 Clinics
 - 15,801 Children treated
- CURE Hydrocephalus (FY16)**
 - 15 Networked sites
 - 2 New surgical graduates
 - 2,996 Life-saving surgeries**

**Some of these surgeries are also captured in the hospital-based care numbers for Uganda and Zambia.

THE CHARACTER OF CURE

The character of CURE and the outpouring of the organization’s work is comprised of and rooted in the following core values:

- Being Christlike**
We value reflecting Jesus with compassion to those we serve.
- Being Childlike**
We value a child’s passion for life and dependence on God in how we think, live, and love.
- Integrity**
We value doing what we say and saying what we do.
- Restoring the Broken**
We value taking action in responding to the physical and spiritual needs of those without voice and resources.
- Intentional Relationships**
We value collaborative partnerships that cultivate trust and authenticity.

- Board of Directors**
- Jerry Tubergen, *Chair*
 - Marilyn Quayle, *Secretary*
 - Edward Stillman, *Treasurer*
 - Judy Bellig
 - Lewis Cirne
 - Sandra Lamb
 - Nancy Richardson
 - Dennis Schlosser
 - Peter Schulze
 - Roger Spoelman
 - Chris Tomlin
 - Dr. Benjamin Warf

Recent Highlights

Music That Heals: In an effort to invite daily radio listeners to engage with CURE, an ongoing campaign branded, “Music That Heals,” was recently launched in partnership with Capitol Christian Music Group. Each month, a new album release is featured in our promotional spots, which invite listeners to give a gift to CURE and receive the album along with a promotional item. This effort began in June with Switchfoot’s latest album, “Where The Light Shines Through,” and artists include Hillary Scott, Casting Crowns, Britt Nicole, David Crowder, and Chris Tomlin. CURE is also hitting the road this fall, raising awareness while on tour with Switchfoot, Lauren Daigle, and David Crowder.

Night to Shine: In February 2016, the Tebow CURE Hospital and CURE Kenya were among 200 locations worldwide to host Night to Shine, the Tim Tebow Foundation’s annual prom celebration for people with special needs. Leron Lehman, Executive Director of the Tebow CURE Hospital, said, “There were lots of highlights, but two of the things that consistently got to my emotions were seeing some of these kids walk down the red carpet with smiles a mile wide and then seeing them totally cut loose on the dance floor. It was just fantastic.” More about the Night to Shine event can be read here: <https://cure.org/2016/02/photos-from-night-to-shine-in-kenya-and-the-philippines/>

Stewardship of Resources



Practicing fiscal responsibility and accountability are critical aspects of CURE's financial stewardship model. Along with completing annual audits by an independent CPA firm, CURE is a member in good standing with the ECFA.



CURE'S

| FUNCTIONAL EXPENSES | FY16 Unaudited* | FY17 Budgeted |
|-----------------------|---------------------|---------------------|
| Program Expense | \$67,949,645 | \$78,187,714 |
| Administration | \$838,660 | \$1,701,564 |
| Fundraising | \$4,019,056 | \$4,880,802 |
| Total Expenses | \$72,807,361 | \$84,770,080 |

*CURE's 2016 Fiscal Year: July 2015 - June 2016

93.3% PROGRAM EXPENSE
CURE hospital and specialty program expenses

1.2% ADMINISTRATION
General and administrative expenses

5.5% FUNDRAISING

CURE'S REVENUES

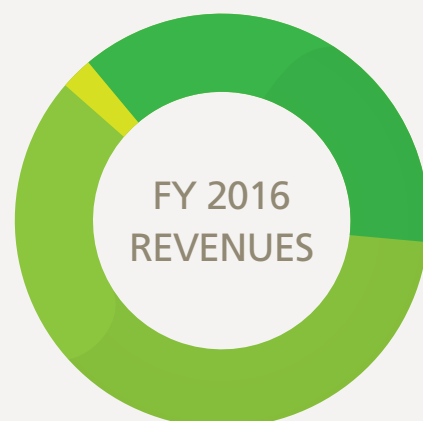
FY16 Unaudited

| | |
|----------------|--------------|
| Contributions* | \$21,967,316 |
| Other Income† | \$34,335,776 |
| Gift in Kind | \$2,882,159 |

Total Revenues \$59,185,251

*Includes funds for operations, short-term missions, capital, and unfulfilled pledges

†Includes patient revenues, government grants, and interest



Based on CURE's ongoing review and refinement of its operating cost structure, it was determined that:

\$2,000 Helps **save** a child's life or **transform** a child's body

\$1,000 Assists in **restoring** a child's smile

\$400 **Straightens** a child's first steps

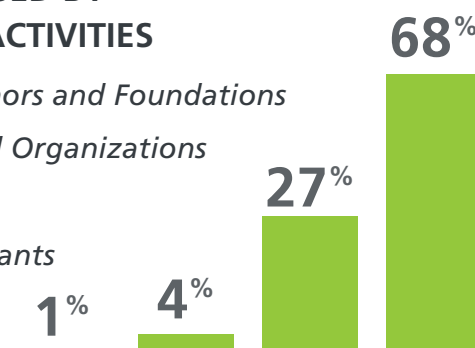
FY16 FUNDS RAISED BY DEVELOPMENT ACTIVITIES

68% Individual Donors and Foundations

27% Businesses and Organizations

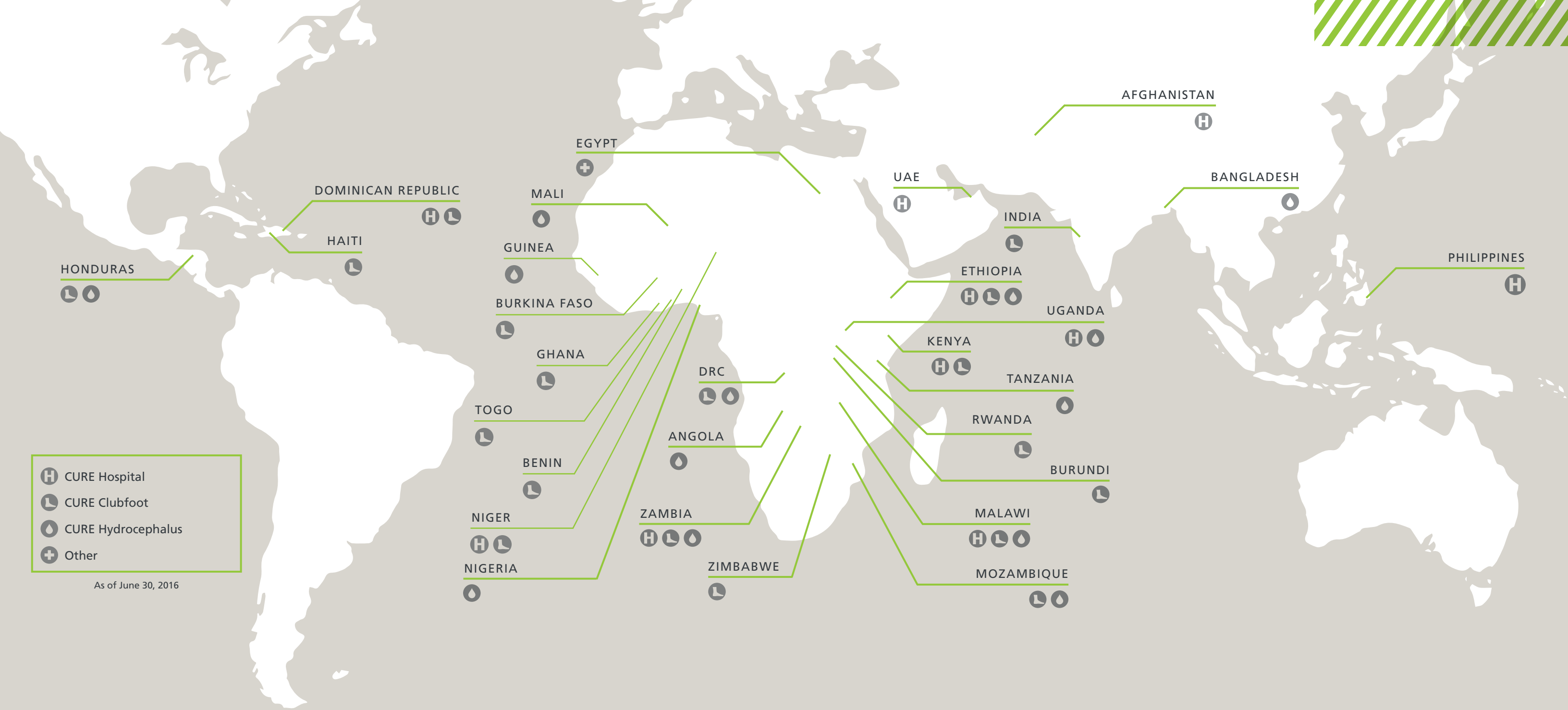
4% Churches

1% Government Grants



CURE recognizes that our work would not be possible without the faithful support of our partners in ministry and would like to invite you to become part of the CURE family.

Contributions can be made to: CURE International, 774 Limekiln Road, New Cumberland, PA 17070. Visit cure.org for more information.



CURE KIDS



MEET SHALOM

Shalom means “peace,” a name given to her because she was born during a time of division between her mother and father’s families. Her arrival did bring peace, but when her legs began to bow, trouble returned.

Shalom’s mom, Stella, says, “I have been tortured by so many people, including my close friends, due to the deformity that my daughter had.” Stella brought Shalom to multiple hospitals, but none were able to help until she found CURE Malawi through a radio advertisement.

Today, as he watches his daughter walk on perfectly straight legs, Shalom’s father, Chimwemwe says, “I need express my gratitude to CURE. The service they offered to Shalom we could not have managed to afford on our own. God should richly bless you for all you have done for us.”



MEET KAYE JAY

Kaye Jay was born with a severe case of bilateral clubfoot. One day, he saw a special program on television about a boy who had undergone surgery to correct his clubfoot condition. He started saving his money and hoping that someday he could have surgery, too.

Years later, thanks to a connection with one of CURE’s partner organization, Kaye Jay learned about the Tebow CURE Hospital in Davao City in the Philippines, and he became one of our first patients. He now joyfully walks on two newly straightened feet.

Cristy, Kaye Jay’s mom, says, “I can proudly say that Tebow CURE Hospital not only helped me and my family physically through surgery, but they helped us draw closer to God at the same time.”

The above stories are examples of lives that have been changed due to the care received at CURE. Each year, we hear thousands of stories like those of Shalom and Kaye Jay. To follow the stories of children CURE is currently healing throughout the world, visit cure.org/curekids.