EXECUTIVE SUMMARY
CALENDAR YEAR 2016
HEALING THE SICK & PROCLAIMING THE KINGDOM OF GOD

Missional Overview

Responding to Jesus’ example of healing the sick and proclaiming the kingdom of God, CURE delivers specialized medical and surgical care to children with correctable physical disabilities in underserved nations around the world. Our teaching hospitals and pediatric specialty programs currently operate in 29 countries, providing our staff with unique windows of opportunity to pray with, counsel, and share God’s love with the patients, families, and communities we serve.

From the opening of its first hospital in 1998 through December 31, 2016, CURE has conducted more than 3.3 million outpatient visits, performed more than 230,000 surgeries, witnessed more than 165,000 expressions of faith, and trained more than 8,100 medical professionals.

In an effort to bear more fruit for the kingdom of God, CURE continues to grow deeper in each country served—all while maintaining the organization’s core values and the commitment to provide charitable medical care to patients regardless of gender, ethnic background, and/or religious affiliation.

CURE CALENDAR YEAR 2016 IMPACT

<table>
<thead>
<tr>
<th>Hospital-Based Care (CY16)*</th>
<th>Outpatient Visits</th>
<th>Surgeries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Afghanistan</td>
<td>38,329</td>
<td>2,681</td>
</tr>
<tr>
<td>Dominican Republic</td>
<td>4,922</td>
<td>399</td>
</tr>
<tr>
<td>Egypt</td>
<td>852</td>
<td>101</td>
</tr>
<tr>
<td>Ethiopia</td>
<td>9,245</td>
<td>2,597</td>
</tr>
<tr>
<td>Kenya</td>
<td>14,939</td>
<td>2,047</td>
</tr>
<tr>
<td>Malawi</td>
<td>13,285</td>
<td>1,401</td>
</tr>
<tr>
<td>Niger</td>
<td>4,181</td>
<td>802</td>
</tr>
<tr>
<td>Philippines</td>
<td>2,635</td>
<td>693</td>
</tr>
<tr>
<td>Uganda</td>
<td>5,921</td>
<td>1,166</td>
</tr>
<tr>
<td>United Arab Emirates</td>
<td>131,525</td>
<td>4,227</td>
</tr>
<tr>
<td>Zambia</td>
<td>13,168</td>
<td>1,560</td>
</tr>
<tr>
<td>Totals</td>
<td>239,002</td>
<td>17,854</td>
</tr>
</tbody>
</table>

*Cure Clubfoot (CY16) 18 Networked countries 373 Clinic locations 16,414 New children enrolled* Cure Hydrocephalus (CY16) 14 Networked sites 4 New surgical graduates 3,189 Life-saving surgeries **

**of these surgeries, 7138 are also captured in the hospital-based care numbers for Uganda and Zambia.

THE CHARACTER OF CURE

The character of CURE and the outpouring of the organization’s work is comprised of and rooted in the following core values:

Being Christlike
We value reflecting Jesus with compassion to those we serve.

Being Childlike
We value a child’s passion for life and dependence on God in how we think, live, and love.

Integrity
We value doing what we say and saying what we do.

Restoring the Broken
We value taking action in responding to the physical and spiritual needs of those without voice and resources.

Intentional Relationships
We value collaborative partnerships that cultivate trust and authenticity.

Board of Directors
Jerry Tubergen, Chair
Marilyn Quayle, Secretary
Edward Stillman, Treasurer
Judy Bellig
Lewis Cline
Sandra Lamb
Nancy Richardson
Dennis Schlosser
Peter Schulze
Roger Spoelman
Chris Tomin
Dr. Benjamin Warf

Pray for Afghanistan: There have been a number of security incidents in Kabul over the past year, including a coordinated attack on the American University located within 100 meters of the CURE International Hospital of Kabul (CURE Afghanistan). Fortunately, no staff were injured, and the hospital has repaired most of the damage suffered from a blast that occurred during the attack. CURE Afghanistan is a source of healing and hope for expectant mothers, disabled children, health care professionals, and the nation as a whole. Please continue to pray for God’s blessing and safety for the hospital staff and patients living in a war-torn country as CURE strives to be a tangible expression of why healing matters to God.

CURE Zambia 10th Anniversary: The Beit CURE Hospital of Zambia (CURE Zambia) celebrated its 10th Anniversary on December 9, 2016. Over the past decade, the hospital has served as a specialized surgical center—one of the few in Zambia able to adequately address the surgical needs of children with disabilities—focused on pediatric orthopedics, neurosurgery, and reconstructive plastic surgery. The celebration was a huge success and a wonderful time to celebrate all that the Lord has done; since inception, CURE Zambia has conducted more than 89,400 outpatient visits, performed more than 13,900 procedures, witnessed more than 11,200 expressions of faith, and shared in the joy of each family on their journey of healing.
Stewardship of Resources

Practicing fiscal responsibility and accountability are critical aspects of CURE’s financial stewardship model. Along with completing annual audits by an independent CPA firm, CURE is a member in good standing with the ECFA.

### CURE’S FUNCTIONAL EXPENSES

<table>
<thead>
<tr>
<th>FY 16 Audited</th>
<th>FY 17 Budgeted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Expense</td>
<td>$67,949,645</td>
</tr>
<tr>
<td>Administration</td>
<td>$838,660</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$4,019,056</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$72,807,361</strong></td>
</tr>
</tbody>
</table>

*CURE’s 2016 Fiscal Year: July 2015 - June 2016

93.3% PROGRAM EXPENSE
CURE hospital and specialty program expenses

1.2% ADMINISTRATION
General and administrative expenses

5.5% FUNDRAISING

### CURE’S REVENUES

<table>
<thead>
<tr>
<th>FY16 Audited</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions*</td>
</tr>
<tr>
<td>Other Income†</td>
</tr>
<tr>
<td>Gift in Kind</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
</tr>
</tbody>
</table>

*Includes funds for operations, short-term missions, capital, and unfulfilled pledges
†Includes patient revenues, government grants, and interest

Based on CURE’s ongoing review and refinement of its operating cost structure, it was determined that:

$2,000 Helps save a child’s life or transform a child’s body

$1,000 Assists in restoring a child’s smile

$400 Straightens a child’s first steps

### FY16 FUNDS RAISED BY DEVELOPMENT ACTIVITIES

- **68%** Individual Donors and Foundations
- **27%** Businesses and Organizations
- **4%** Churches
- **1%** Government Grants

68%

CURE recognizes that our work would not be possible without the faithful support of our partners in ministry and would like to invite you to become part of the CURE family. Contributions can be made to: CURE International, 774 Limekiln Road, New Cumberland, PA 17070. Visit cure.org for more information.
CURE KIDS

MEET KAIRAT

Saratou gave birth to twins at the local health center. Kairat was born first, and she was born with a cleft lip. Saratou recalls, “People told me I gave birth to a demon, that she is not human. When people heard that I gave birth to twins, they wanted to come visit. My husband said, ‘Let’s just show them the one child.’ So we hid Kairat inside to protect her.”

Saratou was encouraged by some of the nurses at the health center and was referred to a partner organization who told her about CURE Niger. As soon as Kairat was old enough for surgery, they traveled more than 1,000 kilometers to Niamey so that Kairat could be treated at CURE Niger.

Kairat’s twin sister, Hidayat, was so excited to see Kairat after her surgery. She went out and got all the children and said, “Come! Come see Kairat!” Saratou joyfully adds, “Now, everyone says, ‘We need to thank these people who healed Kairat.’”

MEET LUIS & VICTOR

Luis and Victor were two years old when their legs began to bow. Their parents, Lizbet and Victor, took them to see a doctor who referred them to a rehabilitation clinic. They were given braces to straighten their legs, but they didn’t see any results. The family was about to try another treatment when a neighbor told them, “I know a place that will treat the children better.”

Other people discouraged them, saying they shouldn’t bring the kids to a hospital because it would be too expensive. Lizbet answered, “I don’t think that where God is, we need money. I’ll place this in the hands of the Lord and I’ll go to the CURE hospital.”

Today, after treatment at CURE Dominican Republic, Luis and Victor run and play on straight legs with endless energy. Lizbet says, “I truly believe my neighbor was sent by God. We thought our kids’ future would be compromised, but now we have hope, knowing how much they’ve changed.”

The above stories are examples of lives that have been changed due to the care received at CURE. Each year, we hear thousands of stories like those of Kairat, Luis, and Victor. To follow the stories of children currently receiving healing throughout CURE’s network, visit cure.org/curekids.