



EXECUTIVE SUMMARY

Fiscal Year 2014



HEALING THE SICK & PROCLAIMING THE KINGDOM OF GOD

Missional Overview:

Responding to Jesus' example of healing the sick and His call to spread the gospel, CURE champions the cause of children in underserved countries whose physical disabilities can be corrected or alleviated through medical and surgical intervention. Our teaching hospitals and pediatric specialty programs currently operate in 30 countries, providing our staff with unique windows of opportunity to lovingly minister to the patients, families, and communities we serve.

Since opening its first hospital in 1998, CURE has conducted **more than 2.5 million patient visits**, performed **more than 180,000 surgeries**, witnessed **more than 140,000 expressions of faith**, and trained **more than 7,200 medical professionals**.

In an effort to bear more fruit for the kingdom of God, CURE continues to grow deeper in each country served – all the while maintaining the organization's core values and the commitment to provide charitable medical care to patients regardless of gender, ethnic background, and/or religious affiliation.

Board of Directors

- Jerry Tubergen, *Chair*
- Marilyn Quayle, *Secretary*
- Dale Brantner, *Treasurer*
- Judy Bellig
- Lewis Cirne
- Keith Kelly
- Sandra Lamb
- Nancy Richardson
- Dennis Schlosser
- Peter Schulze
- Roger Spoelman
- Edward Stillman
- Chris Tomlin
- Dr. Benjamin Warf

THE CHARACTER OF CURE

The character of CURE and the outpouring of the organization's work is comprised of and rooted in the following five core values:

BEING CHRISTLIKE - We value reflecting Jesus with compassion to those we serve.

BEING CHILDLIKE - We value a child's passion for life and dependence on God in how we think, live, and love.

INTEGRITY - We value doing what we say and saying what we do.

RESTORING THE BROKEN - We value taking action in responding to the physical and spiritual needs of those without voice and resources.

INTENTIONAL RELATIONSHIPS - We value collaborative partnerships that cultivate trust and authenticity.



THE RESOLVE TO DO GOOD

Following are excerpts from a June 2014 op-ed published in *The Christian Post* by CURE President & CEO Dale Brantner:

On April 24, a gunman opened fire at our CURE International hospital in Kabul. My friend and colleague Dr. Jerry Umanos, a former Chicago pediatrician, and two of his friends were shot and killed. All three had a heart to serve the people of Afghanistan, doing good in the midst of a society broken by decades of war.

In the weeks since, I've repeatedly been asked one thing: will CURE withdraw from Afghanistan? It's an understandable question. In the face of evil, some feel the safest response is to retreat... CURE is only a little over a decade into our commitment to the Afghan people, and we are choosing to stay.

Jerry's colleagues at the CURE hospital – the Afghans he had trained – understood the importance of doing good. When the shooting stopped, they pushed past Jerry's lifeless body to reach the man who had just taken their friend's life, saving him from a self-inflicted gunshot wound. They did what they had seen Jerry do numerous times; they put aside their own ambitions and safety to care for someone in their time of need.

Doing great good, like Jerry did through his service to the people of Afghanistan and like his Afghan colleagues did that April day, will always be opposed by evil. It's one of the risks of doing good. Thank God, goodness has the resolve to overcome evil. In the words of Paul of Tarsus, "Don't let evil conquer you, but conquer evil by doing good."

As we look toward the future of Afghanistan, we resolve to continue to do good.

CURE's Fiscal Year 2014 Impact

Hospital-Based Care (FY14)	Patient Visits	Surgeries
Afghanistan	35,983	2,448
Dominican Republic	4,608	417
Egypt	281	31
Ethiopia	6,074	1,506
Kenya	7,965	1,312
Malawi	7,817	1,060
Niger	3,354	607
Uganda	4,889	1,149
United Arab Emirates	155,960	4,421
Zambia	17,598	1,354
Totals	244,529	14,305

CURE Clubfoot (FY14)

18 Networked Countries
339 Clinics
13,256 Children treated

CURE Hydrocephalus (FY14)

14 Networked countries
23 Surgeons trained
2,454 Life-saving surgeries

CUREkids (FY14)

6 Countries
3,883 Participants
\$622,763 Raised

STEWARDSHIP OF RESOURCES



Practicing fiscal responsibility and accountability are critical aspects of CURE's financial stewardship model. Along with completing annual audits by an independent CPA firm, CURE is a member in good standing with the ECFA.

THE MULTIPLIER EFFECT:

In Fiscal Year 2014, CURE's development team raised **\$14.15 million** for operational costs, enabling the organization to deliver over **\$55.99 million** worth of medical care, spiritual ministry, and training. During that time, for **every \$1** of donor support, CURE **delivered \$3.96** of medical care and spiritual ministry.

CURE'S FUNCTIONAL EXPENSES	FY14 Unaudited*	FY15 Budgeted
Program Expense	\$55,990,764	\$56,285,906
Administration	\$956,323	\$909,725
Fundraising	\$2,902,699	\$3,125,958
Total Expenses	\$59,849,786	\$60,321,589



- 93.6% PROGRAM EXPENSE**
CURE hospital and specialty program expenses
- 1.6% ADMINISTRATION**
General and administrative expenses
- 4.8% FUNDRAISING**

*CURE's 2014 Fiscal Year: July 2013 - June 2014

FY14 FUNDS RAISED BY DEVELOPMENT ACTIVITIES



- 57%** Individual Donors and Foundations
- 36%** Businesses and Organizations
- 4%** Government Grants
- 3%** Churches

CURE'S REVENUES

FY14 Unaudited

Contributions*	\$18,611,346
Other Income†	\$42,191,197
Total Cash Revenue	\$60,802,543
Gift in Kind	\$3,462,114
TOTAL REVENUES	\$64,264,657

*Includes funds for operations, short-term missions, capital, and unfulfilled pledges
†Includes patient revenues, government grants, and interest

Based on CURE's ongoing review and refinement of its operating cost structure, it was determined that:

\$2,000

Helps **save** a child's life or **transform** a child's body

\$1,000

Assists in **restoring** a child's smile

\$400

Straightens a child's first steps

CURE recognizes that our work would not be possible without the faithful support of our partners in ministry and would like to invite you to become part of the CURE family.

Contributions can be made to: CURE International, 701 Bosler Avenue, Lemoyne, PA 17043. Visit cure.org for more information.



 CURE Hospitals

 CURE Programs

CURE KIDS



MEET GLORIA

Gloria seemed healthy at first, but as she grew, her legs started to bow outward. Over time, her condition became worse. Gloria would beg Tryness, her mother, to stretch out her legs and make them straight. Seeing that her child was in physical and emotional pain, Tryness felt helpless.

A man who worked with a local organization for the disabled saw Gloria in the village one day. He told Tryness to take Gloria to CURE in Blantyre, Malawi, because her condition could be corrected through surgery.

Tryness was nervous about the surgery but went forward with it after seeing other children at CURE Malawi who were healthy and healed through treatment. Gloria had a successful surgery and is now so active that Tryness can hardly keep track of her as she plays with friends in and around their village!



MEET AGNESS

In Agness' family, parents do not traditionally take a baby out of the house until he or she is a month old. Her parents made an exception when Agness was born with bilateral clubfoot. At a mission hospital, they learned that the condition could be treated at the CURE hospital in Lusaka, Zambia, but they did not have the money to make the expensive journey.

As she grew and started walking, Agness' clubbed feet became more and more severe. Wearing shoes made her trip, so she was forced to walk barefoot on the sides of her feet. Seeing this, relatives began to rally behind her to raise money for transportation to CURE Zambia.

Once at CURE Zambia, Agness underwent surgery and has since been learning to walk on straight feet. At her last visit, she was standing tall and proud in a new pair of shoes!